

Preface

In the autumn of 2000, UEFA proposed a model European standard for football club licensing. The Scottish FA supported the concept of club licensing and were delighted when selected by UEFA to be one of eight pilot associations which further refined the proposal.

Scottish Football's National Club Licensing system detailed in this manual is the result of consultation with many parties, building on the experience of some of the 23 home associations in Europe that already operate a licensing system, and introduces to Scottish Football a quality management system from which all stakeholders will benefit.

The club licensing process itself began in 2002 and the criteria and processes of the system have been refined as a consequence of this activity. The focus remains one of continuous improvement and this manual together with the activities of the member clubs seeks to achieve this aim.

The support from our member clubs has been invaluable and with their continued support, Scottish Football's National Club Licensing system will itself become a model for football all over the world. I commend it to you.



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Scottish Football Association
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